

# Corporate Policy and Strategy Committee

10.00am, Tuesday, 27 February 2018

## 2018/19 Annual Police Plan: Response to Consultation

Item number	8.7
Report number	
Executive/routine	
Wards	

### Executive Summary

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This report includes the Council's response to the countrywide consultation commissioned by Police Scotland on the 2018/19 Annual Police Plan. The Plan sets out Police Scotland's priorities for policing and explains how these will be delivered over the forthcoming year. The Annual Police Plan offers a significant opportunity to improve how we serve the public and our communities.

A coordinated response has been compiled based on feedback from service areas and alignment with the Council's outcomes and priorities as set out in the Council Business Plan 2016-20.

As the deadline for submission of the Council's feedback fell before this meeting, the Convener and Vice-Convener were consulted on the intended response, using the urgency provisions within Standing Orders. The response was subsequently submitted, and the committee is asked to note the action taken.

# Report

## 1. Recommendations

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- 1.1 The Committee is asked to note the response by Council officers to the consultation on the 2018/19 Annual Police Plan.

## 2. Background

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- 2.1 The 2018/19 Annual Police Plan sets out Police Scotland's priorities for policing and explains how these will be delivered over the forthcoming year. The Annual Police Plan offers a significant opportunity to improve how we serve the public and our communities.
- 2.2 The Police & Fire Reform (Scotland) Act 2012 requires Police Scotland to produce an annual plan outlining the arrangements for the policing of Scotland. This plan is laid before the Scottish Parliament prior to the 1st April each year, and is also published online for the public to view.
- 2.3 Police Scotland have commissioned an online survey of citizens and organisations to provide feedback on their operational priorities to inform the development of the 2018/19 Annual Police Plan.

## 3. Main report

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- 3.1 The priorities of the 2018/19 Annual Police Plan included in the consultation are:
  - 3.1.1 Violence, disorder and antisocial behaviour
  - 3.1.2 Serious organised crime
  - 3.1.3 Counter terrorism and domestic extremism
  - 3.1.4 Protecting people at risk of harm
  - 3.1.5 Road safety and road crime
  - 3.1.6 Acquisitive crime
- 3.2 The consultation questions relate to each priority and planned activities, explaining how these will be delivered.
- 3.3 The coordinated response to the consultation on behalf of the City of Edinburgh Council, as prepared by officers is included at Appendix 1 of this report. This response takes account of the actions being taken by services, and the Council's strategic priorities and outcomes.

#### **4. Measures of success**

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- 4.1 A coordinated and comprehensive response that takes account of relevant Council services, priorities and outcomes.

#### **5. Financial impact**

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- 5.1 None to report.

#### **6. Risk, policy, compliance, and governance impact**

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- 6.1 None to report.

#### **7. Equalities impact**

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- 7.1 The work reflected in this report aims to directly improve outcomes for groups with protected characteristics, which will help to eliminate unlawful discrimination, harassment and victimisation, advance equality of opportunity and foster good relations.

#### **8. Sustainability impact**

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- 8.1 None to report.

#### **9. Consultation and engagement**

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- 9.1 The response to the consultation has been developed based on engagement with all Council service areas led by the Council's Strategy and Insight Service.

#### **10. Background reading/external references**

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<http://www.scotland.police.uk/about-us/decision-making/public-consultation/local-policing-consultation/>

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Corporate Policy and Strategy Committee– 27 February 2018

# Appendix 1

## Overview

The 2018/19 Annual Police Plan will set out our priorities for policing and explain how we will deliver them over the forthcoming year. The Annual Police Plan offers a significant opportunity to improve how we serve the public and our communities.

The Police & Fire Reform (Scotland) Act 2012 requires Police Scotland to produce an annual plan outlining the arrangements for the policing of Scotland. This plan is laid before the Scottish Parliament prior to the 1<sup>st</sup> April each year, and is also published online for the public to view.

Our operational priorities are shaped by listening to what the public and communities have to tell us via our 'Your View Counts' survey\*, as well as our own analysis of the risks and emerging threats likely to impact on Scotland's communities.

We are keen to engage with the public and partners as we develop the 2018/19 Annual Police Plan, therefore the following survey has seven questions regarding our planned activities for the 2018/19 period. This includes extracts taken from the draft plan and we are keen to capture your feedback to help us develop the final version.

Thank you for your time in completing this survey.

\*For more information on Your View Counts, please visit:  
<http://www.scotland.police.uk/about-us/decision-making/public-consultation/local-policing-consultation/>

## Introduction

Our priorities are influenced by several factors including; our engagement with the public and communities of Scotland; the Scottish Government's Strategic Police Priorities; and our long-term strategy 'Policing 2026 – Serving a changing Scotland' (developed in collaboration with the Scottish Police Authority).

We continually listen to what the public have to tell us, via our 'Your View Counts' survey, and we use this feedback, along with our own analysis of the risks and emerging threats likely to impact on Scotland's communities, to establish our priorities.

Our priorities for 2018/19 are:

- **Violence, disorder and antisocial behaviour**
- **Serious organised crime**
- **Counter terrorism and domestic extremism**
- **Protecting people at risk of harm**
- **Road safety and road crime**
- **Acquisitive crime**

The following questions relate to each priority in turn and provide a brief outline of our planned activities, explaining how we will deliver on each priority.

## **Violence, Disorder and Antisocial Behaviour**

The impact of violent crime, disorder and antisocial behaviour has consequences that extend beyond victims; affecting families, communities and society as a whole.

We remain committed to maintaining a prevention, partnership and intelligence-led approach to reducing violent crime, disorder and antisocial behaviour. We will continue to utilise a range of tools to identify emerging trends and the geographical areas where issues are most prevalent.

In 2018/19 we will:

- Provide officers and staff with the knowledge and skills to enable them to target and **prevent violence, disorder and antisocial behaviour**.
- Utilise National Intelligence Model (NIM) methodology to monitor and address **emerging threats**.
- Share information and develop **joint problem solving** initiatives with partners.

### **Q1. The approach to dealing with the threat of 'violence, disorder and antisocial behaviour' meets my expectation:**

Please circle your preferred response:

**Strongly Agree** / Agree / Neutral / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

These priorities and actions appear to link closely with the City of Edinburgh's overall Aims for Edinburgh to be (more information [here](#)): a vibrant city; a city

of opportunity; and a resilient city. And for our organisation to be a forward looking Council and an empowering Council. The specific outcomes we have set that closest align with the priorities set out above are:

1. Communities are safe, strong and able to cope with change
2. We provide services that are focused on prevention and early intervention
3. A leading Council in community engagement and empowerment, giving citizens confidence to make decisions and act on issues
4. We work with our partners and communities to deliver services locally
5. Citizens lead healthy and active lives with improved wellbeing
6. Our places and localities make Edinburgh a great and unique place to visit and study
7. All children and young people have the best start in life and are able to reach their full potential
8. Citizens are socially connected and able to participate and develop throughout their lifetime

Many of the outlined actions are already embedded in our collaborative approach to tackling areas noted in this priority. We therefore welcome the commitment to an ongoing cohesive and consistent approach delivered through the Partnership Agreement between the City of Edinburgh Council and Police Scotland.

This agreement involves £2.6M extra funding for dedicated community policing in the city, which we would expect will make a significant difference to anti-social behaviour related issues as monitored through the Edinburgh Division performance reporting. The combination of our teams in Safer and Stronger Communities and our funding for 50 Community Police Officers (as well as our continued funding of the Night Noise Team in the Council) should be making major improvements to ASB, crime and the fear of crime.

Unfortunately, crimes per 10,000 of population in Edinburgh Division is the highest in Scotland and well above the Scottish average and overall confidence and satisfaction in service delivery in Edinburgh is declining. These performance figures for Edinburgh do not currently meet with our expectations of Police Scotland or of the outcomes being achieved by our additional resourcing. We look forward to working with Police Scotland to ensure that this improves.

In particular, challenges still remain in maintaining a focus on prevention and early intervention when there are daily competing demands which for example, determine when officers are abstracted from community policing duties.

With figures showing an increase in ASB complaints, it is hoped that the establishment of the newly formed multi-disciplinary Family and Household Support Teams in each locality, working closely with Police Scotland under the agreement, will ensure a priority for prevention and early intervention work in order to begin to see a positive reduction in complaints.

## **Serious Organised Crime**

Serious organised crime has the potential to affect every community in Scotland. Our assessment indicates a threat linked to ongoing feuds, violence and firearms incidents between serious organised crime groups (SOCGs).

We will work in partnership to prevent harm caused to individuals, communities and businesses by serious organised crime.

In 2018/19 we will:

- Prevent **cybercrime** by working with partners to support the implementation of Scotland's Cyber Resilience Strategy, and disrupt those involved in cyber enabled and cyber dependent criminality.
- Disrupt and prevent **serious organised crime groups** activity.
- Develop an overarching Police Scotland **Drug and NPS** (New Psychoactive Substances) Prevention approach.
- Prevent **fraud** and protect those most at risk from current and emerging organised fraud threats.

### **Q2. The approach to dealing with the threat from 'serious organised crime' meets my expectation:**

Please circle your preferred response:

**Strongly Agree** / Agree / Neutral / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

The specific outcomes we have set that closest align with the priorities set out above are:

1. Communities are safe, strong and able to cope with change
2. Citizens lead healthy and active lives with improved wellbeing
3. Everyone, regardless of wealth and background can fulfil their potential and benefit from the city's success
4. Edinburgh is a low carbon, connected city with transport and infrastructure that is fit for the future

5. We provide services that are focused on prevention and early intervention
6. We plan our services to ensure we can continue to meet the needs of citizens and communities into the future
7. Our organisation is flexible and adaptable and embraces change
8. We work with our partners and communities to deliver services locally

Most of the proposed actions make up much of our existing collaborative approach to tackling serious and organised crime and we therefore welcome the consistency in approach.

We welcome the commitment to the prevention of Cyber Crime. We look to further develop our understanding of the full extent of this type of crime, and the issues surrounding it so that we can begin to work with Police Scotland in supporting the implementation of Scotland's Cyber Resilience Strategy.

### **Counter terrorism and domestic extremism**

Terrorist attacks and disruptions across the UK, Europe and beyond continue to persist and the threat from extremist terrorist attacks in the UK remains high. The threat level was raised to 'CRITICAL' twice during 2017/18.

Tackling terrorism and domestic extremism is a national priority for Police Scotland and we will work with our partners to protect our communities by reducing and mitigating the threat and harm it causes.

In 2018/19 we will:

- **PURSUE** – *to stop terrorist attacks*
- **PREVENT** – *to stop people becoming terrorists or supporting terrorism*
- **PROTECT** – *to strengthen our protection against a terrorist attack*
- **PREPARE** – *to mitigate the impact of a terrorist attack*

### **Q3. The approach to dealing with the threat from 'terrorism and domestic extremism' meets my expectation:**

Please circle your preferred response:

**Strongly Agree** / Agree / Neutral / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

The specific outcomes we have set that closest align with the priorities set out above are:



1. Communities are safe, strong and able to cope with change
2. Our organisation is flexible and adaptable and embraces change
3. We provide services that are focused on prevention and early intervention
4. We work with our partners and communities to deliver services locally
5. We are an open, honest, inclusive and transparent organisation

The approach to dealing with counter terrorism and domestic extremism meets our expectations and we will fully support the commitments to tackle these issues through our various partnership arrangements.

In particular we would welcome a continued joint approach to the deployment of the National Barrier Asset and our additional local Prevention Methods.

We would further wish to work in partnership to ensure the safe delivery of year round festivals and events in the city is fully embraced by Police Scotland.

### **Protecting people at risk of harm**

The demand on police services is growing and is increasingly focused towards addressing vulnerability and the consequences of inequalities. Quantifying this is challenging, particularly when issues are under reported and less visible. Protecting people at risk of harm involves significant risk from very harmful types of crimes, the impact of which extends beyond victims and cannot be underestimated.

This is a national priority for Police Scotland and we will work with partners to protect people and prevent all forms of abuse, neglect and exploitation.

In 2018/19 we will:

- Reduce the harm caused by the **abuse and neglect of children**.
- Reduce the harm caused by **sexual crime**.
- Reduce the harm caused by abuse of **adults at risk of harm**.
- Reduce the harm caused by **human trafficking and exploitation**.
- Reduce the harm caused by **domestic abuse**.
- **Manage offenders** who pose a risk of serious harm.
- Focus on prevention and early intervention to improve the **safety and wellbeing** of individuals in public, private and virtual space.

#### **Q4. The approach to dealing with the threat relating to 'protecting people at risk of harm' meets my expectation:**

Please circle your preferred response:

Strongly Agree / Agree / Neutral / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

The specific outcomes we have set that closest align with the priorities set out above are:

1. All children and young people have the best start in life and are able to reach their full potential
2. Citizens lead healthy and active lives with improved wellbeing
3. Everyone, regardless of wealth and background, can fulfil their potential and benefit from the city's success
4. Citizens are socially connected and able to participate and develop throughout their lifetime
5. Everyone has access to suitable housing, facilities and amenities
6. We provide services that are focused on prevention and early intervention
7. We work with our partners and communities to deliver services locally

Strongly agree with all the public protection aspirations outlined in this section, including the management of offenders. This sits well with long established partnership arrangements in Edinburgh, overseen by our multi-agency public protection committees and the Multi Agency Public Protection Arrangements (MAPPA). Police Scotland is a full partner in the Edinburgh Chief Officers Group and the Edinburgh Lothians and Scottish Borders Strategic Oversight Group.

## Road safety and road crime

Serious collisions on our roads have a significant impact on Scotland's communities, both in terms of fatalities and personal injury, as well as the disruption caused by road closures. In addition, much criminal activity involves use of the road network and the illegal use of vehicles.

Keeping people safe on our roads and tackling road crime is a national priority for Police Scotland and we are committed to promoting road safety, improving driver behaviour and enforcing road traffic legislation in support of the Scottish Government Road Safety Framework to 2020.

In 2018/19 we will:

- Modify driver behaviour and **reduce injury** on Scotland's roads through engagement and proportionate enforcement of legislation.
- Detect and deter all types of **criminality on our roads** through efficient use of intelligence and analytical products.

- Develop and deliver a national road safety and road crime **calendar of activity**, which will be aligned to 'priority focus areas', as identified during the mid-term review of the Scottish Government's Road Safety Framework to 2020.

**Q5. The approach to dealing with the threat of 'injury on our roads and road crime' meets my expectation:**

Please circle your preferred response:

Strongly Agree / Agree / **Neutral** / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

The specific outcomes we have set that closest align with the priorities set out above are:

1. Edinburgh is a low carbon, connected city with transport and infrastructure that is fit for the future
  2. Our built and natural environment is protected and enhanced
  3. Citizens lead healthy and active lives with improved wellbeing
  4. Communities are safe, strong and able to cope with change
  5. We provide services that are focused on prevention and early intervention
  6. We plan our services to ensure we can continue to meet the needs of citizens and communities into the future
  7. We work with our partners and communities to deliver services locally
- We welcome the continuing focus on road safety and road crime.

However it is felt that there has been no real Police focus on enforcing the 20mph scheme even though we have a seen a reduction in injuries on the road and a rise in support from communities for the initiative.

We therefore hope that there will be a stronger commitment to support the "20 is plenty" scheme going forward under this priority.

We would also welcome a review of Police Scotland's "No Pursuit" policy in regard to the use of the recently purchased off road motorbikes for the use of crime prevention and community reassurance measures.

Without the ability to pursue those causing motorcycle crime, communities will continue to suffer the effects of this particular crime possibly resulting in ongoing fear and concerns for the safety of those worst affected.

## Acquisitive Crime

Acquisitive crime is when the offender derives material gain from the crime, such as theft, fraud and robbery. It is a high volume crime group accounting for just under half of all recorded crimes in Scotland.

Instances of doorstep crime and fraud, particularly online fraud, are continuing to increase. These types of crimes can have a significant impact on victims, communities and the wider economy.

Tackling **acquisitive crime** is a national priority for Police Scotland and we will work with our partners to address the concerns of communities.

In 2018/19 we will:

- **Prevent acquisitive crime** and reduce the harm it causes.
- Develop our nationwide approach to prevent **doorstep crime** and the harm it causes.
- Work with partners to tackle **online fraud** and protect individuals and businesses from this threat.

### **Q6. The approach to dealing with the threat of 'acquisitive crime' meets my expectation:**

Please circle your preferred response:

**Strongly Agree** / Agree / Neutral / Disagree / Strongly Disagree

If you would like to provide further comment, please do so here:

The specific outcomes we have set that closest align with the priorities set out above are:

1. Communities are safe, strong and able to cope with change
2. We provide services that are focused on prevention and early intervention
3. We plan our services to ensure we can continue to meet the needs of citizens and communities into the future
4. We work with our partners and communities to deliver services locally
5. Citizens are socially connected and able to participate and develop throughout their lifetime.

We agree with the aspirations under this priority and look to support the work of Police Scotland in this area through the Edinburgh Community Safety Partnership.

**Q7. Are there any other national priorities that you'd expect to see included in Police Scotland's Annual Police Plan?**

Please circle your preferred response:

YES  NO

Please provide further information:

**Demographics**

**Are you responding as an individual or an organisation?**

Please circle your preferred response:

Individual  Organisation

If as an organisation, please provide the organisation's name:

City of Edinburgh Council

## **What is your geographical location?**

Please circle your response:

Aberdeen City

Aberdeenshire and Moray

Argyll and Dunbartonshire

Ayrshire

Dumfries and Galloway

Edinburgh

Fife

Forth Valley

Greater Glasgow

Highlands and Islands

Lanarkshire

Renfrewshire and Inverclyde

Tayside

The Lothians and Scottish Borders

# Violence, disorder and antisocial behaviour

We remain committed to maintaining a prevention, partnership and intelligence-led approach to reducing [violent crime, disorder and antisocial behaviour](#). We have developed a range of tools to identify emerging trends and the geographical areas where issues are most prevalent.

## Your View Counts

Respondents to our public survey rated antisocial behaviour as the number one priority for local communities, and violence as the third highest national priority.

[www.scotland.police.uk/yourviewcounts](http://www.scotland.police.uk/yourviewcounts)

## Impact

The impact of violent crime, disorder and antisocial behaviour has consequences that extend beyond victims; affecting families, communities and society as a whole.

In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
Provide officers and staff with the knowledge and skills to enable them to target and <b>prevent violence, disorder and antisocial behaviour</b> .	<p>We will work with partners to develop and deliver a collaborative approach to <b>preventing violence, disorder and antisocial behaviour</b>.</p> <p>In order to <b>reduce reoffending</b> we will develop the Positive Lifestyles approach, including post-prison support. This will build upon the success of the Teambuilding and Leadership course run at Polmont Young Offenders Institute and HMP Grampian. This will aim to remove</p>	<p>We will establish a short-life working group, involving key partners, to review the effectiveness of the <b>third party reporting</b> centre network and identify improvement opportunities, including working towards implementing recommendations from the Independent Advisors Group on Hate Crime, Prejudice and Community Cohesion.</p> <p>This will include working with partners to raise awareness of</p>	<p>We will deliver <b>awareness training</b> relating to hate crime to all officers and staff.</p> <p>Additionally, training for Hate Crime Tactical Advisors will also be developed for delivery to local policing divisions.</p> <p>An <b>internal national review</b> of hate crime policy and procedures will seek to improve our recognition, recording and reporting of hate crimes.</p>

	<p>barriers between police and young offenders, resulting in a reduction in the severity and frequency of reoffending.</p> <p>We will positively engage with young people by delivering bespoke diversionary products designed to build trust and provide support and skills to help individuals become confident, effective contributors, successful learners and responsible citizens.</p>	<p>third party reporting and highlight the various ways that people can report, including anonymously.</p>	
<p>Utilise National Intelligence Model (NIM) methodology to monitor and address <b>emerging threats</b>.</p>	<p>Through use of <b>National Intelligence Model (NIM)</b> methodology, we will ensure that current and emerging threats are identified, understood and addressed.</p> <p>We will continue to enhance the role of our National Safer Communities Task Force and Violence Reduction Unit to ensure <b>resources are deployed effectively</b> and efficiently across Scotland in a collaborative and planned manner.</p>	<p>Police Scotland's Safer Communities will establish a 'community reassurance cell' in response to any significant events which impact on our communities. This will enable appropriate <b>engagement and reassurance</b> messages to be conveyed to key community contacts, groups and partners across Scotland to raise awareness of hate crime through various media channels.</p>	<p>We will develop an <b>evidence-base</b> to inform activities to prevent violent crime, including working with Manchester Metropolitan University to develop our analysis of '<b>big data</b>', use of <b>academic research</b> through the Scottish Institute for Policing Research (SIPR) and use of the business intelligence toolkit. We will enhance the knowledge and skills of officers, staff and partners to prevent violence, disorder and antisocial behaviour.</p>



<p>Share information and develop <b>joint problem solving</b> initiatives with partners.</p>	<p>We will work with partners to develop joint problem-solving initiatives to <b>prevent violent crime</b>, reduce the fear of crime and increase public confidence. One aspect will be working in partnership with registered social landlords to develop an operating model to reduce violence and antisocial behaviour within communities.</p>	<p>We will continue to work with partners to deliver a national and local public <b>awareness raising campaigns</b> in 2018/19 to improve understanding of the nature and extent of hate crime.</p>	<p>We will work with Scottish Government and other partners to update guidance available to licensing boards and will be actively involved in evaluation of <b>minimum unit pricing of alcohol</b>. We will ensure officers and staff are fully informed of licensing legislation and tactical range of options by updating and refreshing the 'alcohol toolkit.'</p>
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# Serious organised crime

Police Scotland will work in partnership to prevent harm caused to individuals, communities and businesses by **serious organised crime**.

## Your View Counts

Respondents to our public consultation survey identified serious organised crime as the second highest national priority.

[www.scotland.police.uk/yourviewcounts](http://www.scotland.police.uk/yourviewcounts)

## Impact

Serious organised crime has the potential to affect every community in Scotland. Our assessment indicates a threat linked to ongoing feuds, violence and firearms incidents between serious organised crime groups (SOCGs).

In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
Prevent <b>cybercrime</b> by working with partners to support the implementation of Scotland's Cyber Resilience Strategy, and disrupt those involved in cyber enabled and cyber dependent criminality.	<p>We will <b>prevent cybercrime</b> by working in partnership to implement Scotland's Cyber Resilience Strategy and deliver Scotland's Serious and Organised Crime Strategy.</p> <p>Our <b>cybercrime threat assessment</b> will develop our understanding of cyber threats and inform our activity to tackle this evolving area of criminality. We will enhance national and international partnerships to disrupt those involved in cyber enabled criminality and increase access to people with the right skills to respond to</p>	<p>We will establish a 'cybercrime safety, prevention and resilience unit' to enhance cyber incident reporting mechanisms and improve <b>support to communities</b>, public, private and third sector partners.</p> <p>We will equip officers and staff with the skills to respond to emerging trends and provide <b>cybercrime prevention advice</b> and</p>	<p>We will deliver a structured training programme to equip officers and staff appropriately to recognise and respond to <b>cyber threats</b>. We will also continually update the information on our <b>cyber intranet site</b>; providing advice and current information regarding emerging threats and signposting officers and staff to further sources of national information / intelligence.</p> <p>The initial rollout of enhanced digital forensic infrastructure, including <b>cyber kiosks</b>, will support local</p>

	cyber threats.	supporting materials to communities.	investigations as officers will be able to promptly triage devices linked to cybercrime. The development of multi-agency <b>cyber hubs</b> across Scotland will enhance our capability to respond to emerging threats.
Disrupt and prevent <b>SOCG</b> activity.	<p>Our national firearms and explosive licensing (NFEL) team will continue to enhance the partnerships and <b>prevention opportunities</b> to support the lawful firearms network by enforcing licensing standards and preventing opportunities for exploitation by SOCGs.</p> <p>We will utilise new proceeds of crime legislation, including account freezing, unexplained wealth orders and disclosure orders (Criminal Finances Act 2017) to <b>disrupt SOCG</b> activities and seize their cash and assets. We will further support the delivery of key strategies aimed at tackling serious and organised crime, including; UK Government's Prevent Strategy; Scottish Government's National Action Plan on Internet Safety; and Police Scotland's Children and Young People 2016/20 – Our Approach.</p>	<p>Our team of '<b>web constables</b>' are an effective conduit for engaging with local communities and will deliver appropriate preventative advice regarding SOCG activity, whilst sharing best practice nationally.</p> <p>We will also work with partners to develop <b>targeted messages</b> to firearms certificate holders and registered firearms dealers to raise awareness of the threats specific to use of firearms by SOCGs.</p> <p>We will support a UK-wide National Ballistic Intelligence Service led <b>firearms surrender campaign</b> to remove firearms from communities.</p>	<p>We will focus our <b>intelligence</b> gathering activity to support enforcement to disrupt and prevent SOCG activity.</p> <p>We will enhance our intelligence on the criminal use of firearms and utilise <b>new legislation</b> regarding the conversion of imitation firearms and raise the standards required when deactivating firearms to ensure they are put permanently beyond use.</p> <p>Our 'national firearms threat desk' will collate, assess, review and appropriately <b>share information and intelligence</b> with partners and through our local policing divisions.</p>

<p>Develop an overarching Police Scotland <b>Drug and NPS</b> Prevention approach.</p>	<p>We will develop a <b>prevention approach</b>, working with partners, including Scottish Government, to support the 'Road to Recovery' strategy; participate in the Partnership for Action on Drugs in Scotland (PADS); and develop a national drug 'problem profile'.</p> <p>We will focus intelligence gathering and <b>enforcement activity</b> to disrupt individuals and SOCGs who supply controlled drugs and New Psychoactive Substances (NPS) and reduce the violence synonymous with SOCG drug supply, as well as acquisitive crime committed to feed drug addiction.</p>	<p>To support our communities and reduce the harm caused, we will work with the Scottish Government Substance Misuse Team to <b>identify emerging drug trends</b> and risks and, through consultation, agree appropriate and proportionate responses.</p>	<p>We will work with partners to improve the collation and <b>analysis of data</b> from partner agencies regarding the harm caused by drug misuse and contribute to the development of new and more effective approaches to reduce this harm.</p> <p>We will <b>monitor drugs related deaths</b> to identify underlying trends and develop partnership approaches through PADS groups.</p>
<p>Prevent <b>fraud</b> and protect those most at risk from current and emerging organised fraud threats.</p>	<p>We will continue to support the Scottish Business Resilience Centre and implement a standardised national <b>'banking protocol'</b> to assist vulnerable people at risk of being targeted by fraudsters.</p>	<p>In collaboration with partners, including the financial sector, we will deliver targeted <b>prevention messages</b> to raise awareness within communities of current and emerging threats, such as vishing, pension liberation fraud and advanced fee fraud.</p>	<p>We will expand the gathering of financial and business <b>intelligence</b> connected to financial crime committed by SOCGs. This will develop and deliver an enhanced disruption approach through innovative tactics with a focus on reducing SOCG's access to specialist assistance and quasi-legitimate businesses.</p>

# Counter terrorism and domestic extremism

Tackling **terrorism and domestic extremism** is a national priority for Police Scotland and we will work with our partners to protect our communities by reducing and mitigating the threat and harm it causes.

## Your View Counts

Respondents to our public consultation survey identified counter terrorism / national security as the top national priority.

[www.scotland.police.uk/yourviewcounts](http://www.scotland.police.uk/yourviewcounts)

## Impact

Terrorist attacks and disruptions across the UK, Europe and beyond continue to persist and the threat from extremist terrorist attacks in the UK remains high. The threat level was raised to 'CRITICAL' twice during 2017/18.

We will make effective use of intelligence and analysis to better understand all forms of terrorism and domestic extremism that pose a threat to Scottish communities and support delivery of the four key strands of the [CONTEST strategy](#). In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
<b>PURSUE</b> – <i>to stop terrorist attacks</i>	We are committed to pursuing and stopping those who aim to do our communities harm and we will work closely with a range of partners to deliver a <b>multi-agency approach</b> to tackling the threat from terrorism. This will include using a wider range of disruption and safeguarding tactics.	We will continue to <b>work with the community</b> to identify terrorist related activity and those who support it. We will maximise all opportunities to disrupt and detect these activities.	We will review our processes for capturing <b>intelligence</b> linked to potential terrorist activity with the aim of identifying best practice and adding value to the national and local response to terrorism.
<b>PREVENT</b> – <i>to stop people becoming terrorists or supporting terrorism</i>	We will use the PREVENT Case Management (PCM) and PREVENT Professional Concerns (PPC) processes to safeguard and support those most at risk of <b>radicalisation</b> . In partnership, we will	We will support <b>national campaigns</b> to deliver 'safeguarding messaging' to communities via a range of channels.	Support to local policing colleagues will be channeled through the Divisional CONTEST Governance structure and

	<p>tackle the influences of radicalisation and respond to the ideological challenge of terrorism.</p> <p>We will participate in key <b>multi-agency meetings</b>; including the UK Regional PREVENT Coordinators meeting, local Multi-Agency Prevent Case Management meeting, and Scottish Government's Prevent Sub-Group.</p>	<p>Our team of '<b>web constables</b>' will also provide advice and information to our communities, including current and emerging threats, national sources of additional information and counter terrorism advice in relation to the use of social media.</p>	<p>the delivery of PREVENT strand <b>awareness training</b>.</p>
<p><b>PROTECT</b> – to strengthen our protection against a terrorist attack</p>	<p>Counter Terrorism Security Advisors (CTSAs) will deliver a coordinated programme of <b>protective security advice</b> and support stakeholders, businesses, public and communities at key locations. This includes targeted patrols to <b>protect key sites</b> (critical national infrastructure; crowded places; and hazardous sites and sectors).</p>	<p>Our CTSAs will deliver nationally recognised <b>security training</b>, such as Project Griffin and Project Argus, alongside hostile reconnaissance reporting procedures, suspicious packages and mail handling security protocols. Our <b>advice to businesses and communities</b> will enhance security provision within Scotland.</p>	<p>We will work with our partners to <b>increase awareness</b> around cyber security and resilience, to counter the threat from cyber-related terrorist activity. We will also <b>upskill CTSAs</b> to deliver appropriate advice and training to communities and businesses on cyber-related matters.</p>
<p><b>PREPARE</b> – to mitigate the impact of a terrorist attack</p>	<p>Develop, maintain and deploy specific capabilities to mitigate and respond to a terrorist attack.</p> <p>Review threat levels linked to <b>safety at public events</b> across Scotland and deliver the appropriate policing response.</p>	<p>We will work with partners and communities to plan, test and deliver <b>local, regional and national exercises</b> to ensure that Scotland is fully prepared to mitigate the impact from any terrorist incident.</p>	<p>We will establish Police Scotland as a centre for '<b>disruptive effects</b>' training and additional <b>training regarding the CT menu of tactical options</b> will be delivered at all levels across the organisation.</p>

# Protecting people at risk of harm

This is a national priority for Police Scotland and we will work with partners to **protect people** and prevent all forms of abuse, neglect and exploitation.

<p><b>Your View Counts</b></p> <p>Respondents to our public consultation survey identified child protection as one of the top five national priorities and domestic abuse and protecting vulnerable adults as local priorities.</p> <p><a href="http://www.scotland.police.uk/yourviewcounts">www.scotland.police.uk/yourviewcounts</a></p>	<p><b>Impact</b></p> <p>The demand on police services is growing and is increasingly focused towards addressing vulnerability and the consequences of inequalities. Quantifying this is challenging, particularly when issues are under reported and less visible. Protecting people at risk of harm involves significant risk from very harmful types of crimes, the impact of which extends beyond victims and cannot be underestimated.</p>
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Despite an increase in the reporting of rape and sexual crime; human trafficking; and abuse of a child or within a relationship, we know that abuse, neglect and exploitation, in whatever form it takes, remains under reported. We have a nationally coordinated and locally delivered policing response to those who are at most risk of harm and those who pose the greatest risk to our communities. In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
Reduce the harm caused by the <b>abuse and neglect of children.</b>	<p>We will identify opportunities, with partners, for improvement when undertaking <b>risk assessments and investigations</b> into all forms of abuse, neglect and exploitation of children.</p> <p>We will work with partners to identify new ways to <b>prevent sexual crime involving children and young people</b> and support national strategies to</p>	<p>We will improve stakeholder and <b>public confidence to report all forms of abuse</b> whether physical, sexual or domestic, and explore opportunities to increase routes to receive feedback from victims, ensuring any learning is captured.</p>	<p>We will continue to develop our <b>understanding of the scale and scope</b> of the abuse of adults and children, sexual crime, human trafficking and exploitation in Scotland.</p> <p>We will implement a <b>national process to record child inter-agency referral discussions</b></p>

	<p>prevent young people becoming victims of online abuse, mitigating the harm it causes.</p> <p>Working with Social Work Scotland, we will design <b>national standards</b> for quality assuring; supervising and appraising staff undertaking joint investigative interviews and improve national statutory guidance.</p>	<p>This will include the development and delivery of an auditable online portal to receive '<b>Duty to Notify</b>' referrals from 'public bodies'.</p> <p>We will also work with our partners to increase use of <b>self-referral services</b>, availability of multi-agency sexual assault centres and increase access to support services at the point of need.</p> <p>We will develop guidance to support partners in <b>protecting women and girls</b> from female genital mutilation (FGM) and enable them to respond appropriately when working with survivors.</p>	<p>capturing decisions, risk factors and outcomes and work with partners to develop our understanding of threats.</p>
<p>Reduce the harm caused by <b>sexual crime</b>.</p>	<p>We will further improve our response to rape and sexual offences by working with partners who provide advocacy services and <b>support to victims</b>.</p> <p>New legislation and the use of preventative orders will inform our <b>prevention approach</b> to better understand the impact of interventions and shape future work, as outlined in the Equally Safe Action Plan. The next phase of our national '<b>We Can Stop it</b>' <b>campaign</b> will support a grass roots shift in attitudes towards rape and sexual crime.</p>		<p>We will explore opportunities to <b>capture feedback from victims</b> of sexual crime in order to improve our services, including the forensic service provision for victims.</p> <p>In collaboration with the Crown Office and Rape Crisis Scotland, we will <b>pilot the visual recording of victims'</b> initial statement in investigations.</p>
<p>Reduce the harm caused by abuse of <b>adults at risk of harm</b>.</p>	<p>We will <b>share relevant information</b> with partners to protect and support adults at risk and support local authorities in the increased use of preventative measures such as banning orders.</p>		<p>In partnership with key stakeholders, we will develop a <b>national multi-agency framework</b> for adult protection Large Scale Inquiries (LSIs) establishing clear</p>



			protocols for agency responsibilities.
Reduce the harm caused by <b>human trafficking and exploitation</b> .	<p>We will raise awareness of the signs of human trafficking to <b>identify victims and tackle offenders</b>.</p> <p>We will utilise intelligence to <b>pursue the assets</b> of human traffickers' through proceeds of crime powers.</p> <p>We will maximise the use of <b>trafficking prevention</b> and risk order legislation and develop an inter-agency referral discussion approach to reports of human trafficking.</p>	We will improve stakeholder and <b>public confidence to report instances of human trafficking</b> and exploitation and explore opportunities to increase routes to receive feedback from victims, ensuring any learning is captured.	<p>We will improve our <b>knowledge of threats</b> relating to human trafficking, introducing means to record risk factors to assist problem profiling and <b>predictive analysis</b>.</p> <p>We will support <b>academic research</b> into human trafficking in Scotland to develop our evidence base for future activity.</p>
Reduce the harm caused by <b>domestic abuse</b> .	<p>We will ensure that our officers and staff are proficient in dealing with domestic abuse, including stalking incidents, and use the full complement of <b>new legislative powers</b> available to them.</p> <p>We will support rehabilitative and behaviour change programmes for offenders and develop risk assessment tools to <b>prevent reoffending</b>.</p>	We will <b>support victims</b> of domestic abuse by working with partners to identify and fill gaps in service provision, e.g. <b>expand the victim notification process</b> to include notification to victims when perpetrators are released from police custody.	We will <b>equip officers and staff with the knowledge and skills</b> to effectively target those perpetrators who pose the greatest risk of harm, for example we will identify and implement suitable training prior to the introduction of the Domestic Abuse (Scotland) Act 2016. We will evaluate the impact of the Disclosure Scheme for Domestic Abuse Scotland (DSDAS) on the reduction / prevention of domestic abuse.
<b>Manage offenders</b>	Police Scotland is one of the authorities	We will <b>work with Multi-</b>	Develop a framework for

<p>who pose a risk of serious harm.</p>	<p>responsible for the management of registered sex offenders and those posing a risk of serious harm. We will work with relevant partners to <b>address future demand and progress joint-working</b> practices.</p> <p>Following a pilot and external evaluation, we will implement the <b>Police Risk Practice process</b> and share learning with partners.</p> <p>We will continue to undertake intrusive reviews and a rolling programme of divisional audits to ensure <b>best practice</b>.</p>	<p><b>Agency Public Protection Arrangements (MAPPA) partners</b> and Scottish Government to deliver consistent and efficient practices in relation to the assessment of housing and management of offenders.</p>	<p>identifying and <b>sharing learning</b> both internally and with external partners.</p> <p>We will also work with <b>academic researchers</b> to develop an evidence-base to inform prevention activities and reduce reoffending.</p>
<p>Focus on prevention and early intervention to improve the <b>safety and wellbeing</b> of individuals in public, private and virtual space.</p>	<p>We will develop a coordinated approach to training officers, including training on <b>Data Protection Reform</b>, to improve the impact and consistency of our policing services.</p> <p>In support of the Scottish Government's <b>Mental Health and Suicide Prevention</b> strategies, we will work with partners to develop Distress Brief Intervention referrals to support individuals who present in distress or crisis.</p>	<p>We will work effectively with partners and the public to <b>tackle inequalities</b> and deliver better outcomes for individuals and communities.</p>	<p>We will provide officers and staff with '<b>distress, mental health and vulnerability</b>' training to better equip them to respond and support individuals and communities.</p>

## Road safety and road crime

Keeping **people safe on our roads** and tackling **road crime** is a national priority for Police Scotland and we are committed to promoting road safety, improving driver behaviour and enforcing road traffic legislation in support of the Scottish Government Road Safety Framework to 2020. A reduction in road casualties and accidents is set against a rise in vehicle numbers and levels of traffic.<sup>1</sup> This increasing volume of road and transport network users, particularly these identified high risk groups, presents a variety of possible challenges for policing and road / transport safety.

### Your View Counts

Respondents to our public consultation survey identified road safety (including speeding, dangerous and antisocial driving) as the second highest local priority.

[www.scotland.police.uk/yourviewcounts](http://www.scotland.police.uk/yourviewcounts)

### Impact

Serious collisions on our roads have a significant impact on Scotland's people and communities, both in terms of fatalities and personal injury, as well as the disruption caused by road closures. In addition, much criminal activity involves use of the road network and the illegal use of vehicles.

In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
Modify driver behaviour and <b>reduce injury</b> on Scotland's roads through engagement and proportionate enforcement of legislation.	We remain committed to <b>reducing road casualties</b> in collaboration with our partners and meeting the Scottish Government's 2020 road casualty reduction targets.  The mid-term review of the Scottish Government Road Safety Framework to 2020 identified the following priority areas for focused	During the coming year, we will develop and deliver on the <b>Road Policing Divisional Tactical Plans</b> . These are developed in conjunction with and approved by the Local Policing Commander in line with their locally identified priorities.	We have identified portfolio leads for all priority focus areas, leading to the development of <b>new road safety schemes and sharing of good practice</b> .  We will continue to use the independently produced Road Safety Information Tracking Study on driver attitudes and behaviour

<sup>1</sup> Scottish Government (2017) 'Reported Road Casualties Scotland 2016'

	activity up to 2020; speed, motorcyclists, pre-drivers, young and older drivers and cyclists and pedestrians.		to provide an independent measure of the impact of our delivery and inform ongoing activity. <a href="http://www.roadsafetyscotland.com/research/road-safety-information-tracking-study-rits/">http://www.roadsafetyscotland.com/research/road-safety-information-tracking-study-rits/</a>
Detect and deter all types of <b>criminality on our roads</b> through efficient use of intelligence and analytical products.	We will continue to <b>detect and deter</b> all types of criminality on our roads, working with partner agencies to remove drugs and counterfeit goods, together with the disruption of organised crime groups from the road network.	We understand that <b>antisocial use of vehicles</b> is a problem that impacts on community wellbeing. Where communities highlight concerns regarding driver behaviour such as speeding, careless driving and mobile phone misuse, we will take the appropriate action to tackle these problems.	We will implement <b>new Automatic Number Plate Recognition (ANPR)</b> technology to enhance our capabilities to tackle road crime and improve intelligence, analysis and detection.
Develop and deliver a national road safety and road crime <b>calendar of activity</b> , which will be aligned to 'priority focus areas', as identified during the mid-term review of the Scottish Government's Road Safety Framework to 2020.	We will lead the Multi-Agency Tactical Options Working Group, to oversee development of the national road safety and road crime calendar of activity. This provides intelligence-led direction in support of <b>prevention-focused campaigns and initiatives</b> .	In partnership, we will support road safety campaigns, <b>engaging with and involving the public</b> in raising awareness and providing road safety advice.	We will develop and deliver a <b>communication toolkit</b> to support engagement with the public and media. This will provide consistent road safety information including a 'frequently asked questions' section. In support of this we will maintain and revise key messaging, hosted on our website.

## Acquisitive crime

**Acquisitive crime** is when the offender derives material gain from the crime, such as theft, fraud and robbery. It is a high volume crime group accounting for just under half of all recorded crimes in Scotland.

### Your View Counts

Respondents to our public consultation survey identified theft of property and housebreaking among the top five local policing priorities.

[www.scotland.police.uk/yourviewcounts](http://www.scotland.police.uk/yourviewcounts)

### Impact

Instances of doorstep crime and fraud, particularly online fraud, are continuing to increase. These types of crimes can have a significant impact on victims, communities and the wider economy.

Tackling **acquisitive crime** is a national priority for Police Scotland and we will work with our partners to address the concerns of communities. In 2018/19 we will:

Commitment	Prevention and Protection	Communities	Knowledge and Innovation
<p><b>Prevent acquisitive crime</b> and reduce the harm it causes.</p>	<p>Through our national Acquisitive Crime Tactical Board, we will collate, develop and <b>share intelligence</b> across Police Scotland and with external partners. This will inform our response to local and national issues and ensure potential partners are identified and engaged in the delivery of advice and support.</p> <p>We will use specialist national resources to support local officers and communities to address local issues, such as <b>tackling housebreaking</b>. This combined approach has been successful across Scotland.</p>	<p>We will develop <b>collaborative approaches</b> with partners and communities, through our local policing divisions, to raise awareness and share intelligence / information relating to emerging acquisitive crime trends. We will also use this collaborative approach to deliver best practice and reduce harm.</p> <p>We will continue to raise public awareness through <b>campaigns to prevent housebreaking</b>.</p>	<p>We will deliver <b>awareness packages</b> to operational officers to aid in the identification of the key drivers of acquisitive crime.</p> <p>Within Police Scotland, we will continue to deliver workshops to provide staff with up to date information and share good practice within local divisions regarding <b>housebreaking</b>.</p>

<p>Develop our nationwide approach to prevent <b>doorstep crime</b> and the harm it causes.</p>	<p>There are two main types of doorstep crime; 'bogus callers' who exploit vulnerable people within their own homes to steal cash/valuables or carry out fraudulent schemes; and 'rogue traders' who cold call at homes and over charge for unnecessary work, damage property deliberately and use intimidating behaviour to extort money. Perpetrators are often travelling criminals or members of SOCGs. Victims are often reluctant to report crimes, either through embarrassment, or fear of losing their independence and in some cases are unaware they are a victim.</p> <p>Prevention is key to reducing the impact of doorstep crime. We will work with a wide range of partners to identify best practice and also deliver a <b>national multi-agency initiative</b> to tackle the crime ('Operation Monarda').</p>	<p>We will work with communities to <b>raise awareness</b> of doorstep crime, and its impact, by developing a communication plan, using both traditional approaches and modern communication methods.</p> <p>This will incorporate prevention messages, practical advice and support targeted at those most vulnerable and also those who can intervene to protect potential victims.</p>	<p>We will capture and progress our use of <b>intelligence</b> relating to doorstep crime in order to inform prevention and enforcement activities.</p>
<p>Work with partners to tackle <b>online fraud</b> and protect individuals and businesses from this threat.</p>	<p>The complexity of cyber enabled fraud poses a significant challenge and we will work in partnership to effectively tackle it. In particular we will work with the Scottish Business Resilience Centre to target online fraud and <b>protect individuals and businesses</b>.</p>	<p>We will work together, across a variety of internal functions and disciplines, to <b>raise awareness</b> of the problem of fraud. Through our collective expertise, we will encourage potential victims to take simple steps to secure themselves online.</p>	<p>We will equip officers with the necessary <b>skills</b> to recognise the drivers of economic crime and submit <b>intelligence</b> accordingly. This will enable us to collaborate with private sector and <b>academia</b> to develop our understanding of</p>

			emerging threats from fraud and theft. We will work with partners to develop effective methods to communicate those risks, share good practice and protect our communities.
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